As COVID-19 continues to spread across Canada, a rising chorus is calling for expensive fiscal stimulus to fight its economic fallout.\(^1\) Given that interest rates are already very accommodating, fiscal measures, either tax relief or new spending, are the textbook response.\(^1\)

However, given Ottawa’s failure to set money aside while the economy was doing well\(^2\) (see Figure 1), Canada can ill afford a scattershot approach. Rather, aid needs to target the specific threat: job losses and bankruptcies among workers and employers without the financial cushion to weather the storm.\(^3\) Moreover, aid needs to move quickly—so forget about years-long highway construction.\(^4\)

THE PROPER DIAGNOSIS
In determining what help to bring to those who need it, we first want a clear picture of the actual threat. Economically, what sets this situation apart from a typical slowdown is its speed\(^5\) and its specificity. In a “normal” recession, many sectors sink together. Coronavirus, in contrast, will likely have limited impact on some sectors, while it will devastate others as customers stay home to minimize contagion.

That means restaurants and food services, nightlife, accommodation and tourism, transport, and retail in general will be hit harder. These sectors are characterized by the presence of both small businesses and vulnerable workers, accounting for one in four private-sector jobs in Canada.\(^6\) Because pay in food services and accommodation averages just $16.54 per hour, while wholesale and retail averages just $21.37 per hour,\(^7\) it’s easy to see that many of these workers have no financial cushion for unexpected events.

The same is true for the businesses that employ them. Of the 119,000 restaurants and commercial accommodations in Canada, 98% are classified as small businesses.\(^8\) Given fixed costs—rent, utilities, property taxes, licence fees—many simply don’t have the means to ride out a drop in sales lasting weeks or months.

TARGETED ASSISTANCE
What are the possible options? First, Canada already has a purpose-built mechanism for such situations: Employment Insurance (EI). Ottawa could therefore decide to lower eligibility thresholds, raise payments, and extend the period of benefits.\(^9\)

There is, however, a more effective way to help both workers and small business: tax relief, which has the advantage of being fast and easy to target. Just the thing for a jobs
crisis affecting small service businesses is a payroll tax holiday for employers.

Currently, roughly 15% of salary is paid in taxes of all kinds, including the Canada Pension Plan (in Quebec, the QPP), EI itself, and other programs. Half of this is paid by workers and half by employers—the self-employed pay both halves. A tax holiday would thus very quickly give companies an incentive to keep workers on, while putting extra money in workers’ pockets. Relief would especially help the self-employed who work part-time or for low wages.

A second form of fast and targeted stimulus could come from local governments in the form of a tax holiday for small business, by exempting them from the commercial property tax. The restaurant, nightlife, and retail industries are exactly the businesses that pay this tax, at punitive rates reaching, in Montreal, four times the residential tax rate. Forgiving these taxes, or at least deferring them, can quickly help affected small businesses.

A third measure to implement, if the crisis endures, is a tax holiday on the GST and provincial sales taxes. GST receipts alone totalled over $3 billion per month last year. Suspending it would offer a lump-sum handout that is, in practice, overwhelmingly converted into savings. The speed with which it can be implemented also makes it a better choice than large infrastructure projects that can take years to get started. Finally, the targeted nature of tax relief makes it a prudent choice in this age of recurring deficits.

The Bank of Canada has already eased access to credit by lowering rates, compensating for higher credit spreads that come with economic risk. Government may have to revisit credit conditions if they were to tighten significantly, for the airline industry, for example, long hemmed in by government edicts and now hit by an existential crisis they did not cause. If needed, government could reprise the role of “lender of last resort” to small business it took after the 2008 financial crisis. For speed and impact, though, the ball is clearly in the fiscal court.

FAVOURING SPEED AND IMPACT
All three of these tax measures share the characteristic that they are prudent even without a crisis. Studies have found that every dollar of tax reduction is associated with two to three times more economic growth. Furthermore, the stimulative effects of tax relief make it a better choice than lump-sum handouts that are, in practice, overwhelmingly converted into savings. The speed with which it can be implemented also makes it a better choice than large infrastructure projects that can take years to get started. Finally, the targeted nature of tax relief makes it a prudent choice in this age of recurring deficits.

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